

**Charles D. Taylor**  
Associate Professor of Political Science  
Ball State University

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**Education**

**Ph.D., Policy Studies**, Clemson University, Clemson, South Carolina, May 2008.  
Concentration: Community and Economic Development.

**M.S., Administration**, Southeast Missouri State University, Cape Girardeau,  
Missouri, December 2003. Concentration: Public Administration.

**B.S., Electrical Engineering**, University of Missouri – Columbia, Columbia,  
Missouri, May 1986.

**Academic Appointments**

**Associate Professor of Political Science**: Ball State University, Muncie, Indiana,  
2014-present.

**Assistant Professor of Political Science**: Ball State University, Muncie, Indiana,  
2008-2014.

**Research Associate**: Strom Thurmond Institute of Government and Public Affairs,  
Clemson University, Clemson, South Carolina, 2006-2008.

**Visiting Instructor**: Department of Political Science, Clemson University, Clemson,  
South Carolina, 2007.

**Graduate Research Assistant**: Strom Thurmond Institute of Government and Public  
Affairs, Clemson University, Clemson, South Carolina, 2003-2006.

**Administrative Appointments**

**Managing Director**: Bowen Center for Public Affairs, Ball State University, Muncie,  
Indiana, 2017-present.

**MPA Program Director**: Ball State University, Muncie, Indiana, 2017-present.

**MPA Program Advisor**: Ball State University, Muncie, Indiana, 2014-2016.

**Other Professional Experience**

**Economic Analysis Intern**: Carl Vinson Institute of Government, University of  
Georgia, Athens, Georgia, 2005.

**Assistant Utilities Manager; Systems Operations Supervisor**: Municipal Utilities,  
Poplar Bluff, Missouri, 1986-2001.

**Teaching Interests**

Public Administration

Public Policy Process

Policy Analysis

State and Local Government

Intergovernmental Relations

### Courses taught:

POLS 369/479 Paid Professional Experience in American Government and Law/ Practical Experience in American Government and Law  
POLS 370/570 Public Opinion and Political Behavior  
POLS 499 Senior Seminar in Government and Politics (combined with POLS 370)  
POLS 434/534 State Legislatures  
POLS 435/535 Intergovernmental Relations  
POLS 454/554 Politics and Administration of Local Government Budgets  
POLS 466 Administrative Problems in State Government  
POLS 642 Problems in Public Policy  
POLS 648 Policy Analysis / Policy Design and Advocacy  
POLS 652 Personnel Administration in Government / Managing Human Resources for Public Service  
POLS 651 Administrative Organization and Management / Managing Organizations for Public Service  
POLS 653 Public Financial Administration / Public and Nonprofit Financial Management  
POLS 669/679 Paid Internship in American Government/ Practical Experience in Government  
POLS 877 Policy Evaluation

### Research Interests

State Politics and Policy

Local Politics and Policy

Public Finance

### Professional Publications

#### Peer Reviewed Articles:

- Taylor, Charles D., Dagney Faulk, and Pamela Schaal. (2017). Remaking Local Government: Success and Failure Under Indiana's Government Modernization Act. *Journal of Public and Nonprofit Affairs*, 3(2), 155-175.
- Taylor, Charles D., Dagney Faulk, and Pamela Schaal. 2017. Where Are the Cost Savings in City-County Consolidation? *Journal of Urban Affairs*, 39(2), 185-204.
- Taylor, Charles D. 2015. "Property Tax Caps and Citizen Perceptions of Local Government Service Quality: Evidence from the Hoosier Survey." *American Review of Public Administration* 45(5): 525-541.
- Faulk, Dagney, Pamela Schaal, and Charles D. Taylor. 2013. "How Does Local Government Amalgamation Affect Spending? Evidence from Louisville, Kentucky." *Public Finance and Management* 13(2): 80-98.
- Taylor, Charles D. 2012. "Conservation Easement Tax Credits: A Viable Policy for Stimulating Donations?" *State and Local Government Review* 44(2): 101-112.
- Taylor, Charles D. 2012. "Governors as Economic Problem Solvers: A Research Commentary." *Economic Development Quarterly* 26: 267-276.
- Taylor, Charles D. 2011. "Budget Conflict in Banjo Crossing: Using a Classroom Simulation to Teach the Politics of Budgeting." *PS: Political Science and Politics* 44(3): 641-47.

## Chapters in Edited Volumes:

Schaal, Pamela, Charles D. Taylor, and Dagney Faulk. 2017. "To Consolidate or Not to Consolidate: An Analysis of the Enabling Legislation that Facilitates Consolidation." In Reilly, Thom, editor. *The Governance of Local Communities*. New York: Nova Science Publishing.

## Other Professional Publications:

Faulk, Dagney, Ben DeLisle, Charles D. Taylor, and Sean Hildebrand. 2018. *Local Government Public Safety Models*. Draft working paper prepared for Accelerating Indiana Municipalities. Muncie, IN: Center for Business and Economic Research, Ball State University.

Taylor, Charles D. and Chad Kinsella. 2018. *Old National Bank / Ball State University 2018 Hoosier Survey Report*. Muncie, IN: Bowen Center for Public Affairs, Ball State University.

Taylor, Charles D., Chad Kinsella, Jeongyoon Lee, Sean Hildebrand, and Brad Gideon. 2017. *Old National Bank / Ball State University 2017 Hoosier Survey Report*. Muncie, IN: Bowen Center for Public Affairs, Ball State University.

Taylor, Charles D., E. Suzanne Jones, Rose Wright, and Joseph Roberts. 2013. *Municipal Governance Best Practices Database*. Muncie, IN: Ball State University.

Taylor, Charles. 2009. *Identifying Management and Leadership Performance Gaps from Learning Organization Assessment Data*. Muncie, IN: Bowen Center for Public Affairs, Ball State University.

Taylor, Charles, and William E. Molnar. 2008. *An Assessment of the Fiscal Impact of Population Growth in Dorchester County, South Carolina, including The Town of Summerville and Dorchester County School Districts Two and Four*. Clemson, SC: Strom Thurmond Institute and Institute for Community and Economic Development, Clemson University.

Taylor, Charles, and William E. Molnar. 2007. *An Assessment of the Fiscal Impact of Population Growth on the City of Conway, South Carolina*. Clemson, SC: Strom Thurmond Institute and Institute for Community and Economic Development, Clemson University.

Taylor, Charles, Robert T. Carey, and William E. Molnar. 2006. *An Assessment of the Fiscal Impact of Population Growth on the City of Aiken, South Carolina*. Clemson, SC: Strom Thurmond Institute and Institute for Community and Economic Development, Clemson University.

Molnar, William E. and Charles Taylor. 2006. *An Assessment of the Fiscal Impact of the Clarendon Farms and McLeod Farms Developments on Beaufort County, South Carolina*. Clemson, SC: Strom Thurmond Institute and Institute for Community and Economic Development, Clemson University.

Taylor, Charles D. and William E. Molnar. February 2006. *Population Growth and Local Government Finance: What Have We Learned?* (STI Policy Brief) Clemson, SC: Strom Thurmond Institute, Clemson University.

- Taylor, Charles and William E. Molnar. 2006. *Fiscal Impact Assessment, Jasper County, City of Hardeeville, and Town of Ridgeland, South Carolina*. Clemson, SC: Strom Thurmond Institute and Institute for Community and Economic Development, Clemson University.
- Molnar, William E. and Charles Taylor. 2005. *Argent West Development Fiscal Impact Assessment, City of Hardeeville, South Carolina*. Clemson, SC: Strom Thurmond Institute and Institute for Community and Economic Development, Clemson University.
- Molnar, William E. and Charles Taylor. 2005. *Residential Fiscal Impact Assessment, Lancaster County, South Carolina*. Clemson, SC: Strom Thurmond Institute and Institute for Community and Economic Development, Clemson University.
- Saltzman, Ellen W., G. Michael Mikota, and Charles D. Taylor. 2005. *Economic and Demographic Trends in Greenwood County, South Carolina*. Clemson, SC: The Jim Self Center on the Future, Strom Thurmond Institute, Clemson University.
- Tanner, Thomas C. and Charles D. Taylor. 2006. *The Economic Impact of Georgia's Nonprofit Sector*. Atlanta, GA; Augusta, GA: Georgia Center for Nonprofits; Carl Vinson Institute of Government, University of Georgia.
- Tanner, Thomas C., Charles D. Taylor, and Adam T. Jones. 2006. *The Economic Impact of Gwinnett County's Nonprofit Sector*. Lawrenceville, GA; Augusta, GA: Gwinnett Coalition for Health and Human Services; Carl Vinson Institute of Government, University of Georgia.

## Professional Presentations

### Presentations of Academic Research:

- "Perceptions of Election Integrity: Myth Versus Reality," with Jay S. Bagga, and Bryan D. Byers, presented by Bryan Byers at the 2018 Annual Meeting of the Academy of Criminal Justice Sciences, February 13-17, 2018, New Orleans, Louisiana.
- "How Do Hoosiers Feel About Free Trade and Legal Immigration? Exploring the Context of Opinions on Globalization," with Chad Kinsella, presented by Chad Kinsella at the 2018 Small Cities Conference, May 11-12, 2018, Muncie, Indiana.
- "Local Government Responses to Property Tax Caps: An Analysis of Indiana Municipal Governments," with Dagny Faulk and Pamela Schaal, presented by Dagny Faulk at the 2018 Small Cities Conference, May 11-12, 2018, Muncie, Indiana.
- "Determinants of Citizen Satisfaction with their Local Communities: Evidence from the Hoosier Survey," presented at the 2018 Midwest Public Affairs Conference, June 6-8, 2018, Chicago, Illinois.
- "Consolidation Derailed: Aborted Attempts at Consolidation Under Indiana's Government Modernization Act," with Dagny Faulk and Pamela Schaal,

- presented at the 2017 Midwest Public Affairs Conference (MPAC), May 31-June 2, 2017, Omaha, Nebraska.
- "Local Government Responses to Property Tax Caps: An Analysis of Indiana Municipal Governments," with Dagny Faulk and Pamela Schaal, presented at the 2017 Midwest Public Affairs Conference (MPAC), May 31- June 2, 2017, Omaha, Nebraska.
- "Remaking Local Government: Success and Failure Under Indiana's Government Modernization Act," with Dagny Faulk and Pamela Schaal, presented at the 2016 Midwest Public Affairs Conference (MPAC), June 2-4, 2016, Columbus, Ohio.
- "Indiana Property Tax Caps and Incumbent Losses in the 2011 Mayoral Elections" presented at the 2015 Midwest Public Affairs Conference (MPAC), July 9-11, 2015, Milwaukee, Wisconsin.
- "Where are the Cost Savings in City-County Consolidation?" with Pamela Schaal and Dagny Faulk, presented at the 2014 Midwest Public Affairs Conference (MPAC), March 27-29, 2014, Fort Wayne, Indiana.
- "Property Tax Caps and Citizen Perceptions of Local Government Service Quality: Evidence from the Hoosier Survey," presented at the 2012 Southeastern Conference on Public Administration (SECoPA), October 4-6, 2012, Coral Springs, Florida.
- "Managerial Performance of Mayors and Professional Municipal Managers: A Tieboutian Assessment," presented at the Southern Political Science Association (SPSA) 2011 Annual Conference, January 6-8, 2011. New Orleans, Louisiana.
- "Gubernatorial Powers and Legislative Agendas: Are Strong Governors Bold Governors?" presented at the 2010 State Politics and Policy Conference, June 3-6, 2010, Springfield, Illinois.
- "Budget Conflict in Banjo Crossing: Using a Classroom Simulation to Teach the Politics of Budgeting," presented at the 2009 Southeastern Conference on Public Administration (SECoPA), September 30-October 3, 2009, Louisville, Kentucky.
- "Gubernatorial Powers and Economic Development: Are Strong Governors Bold Governors?" presented at the Southern Political Science Association (SPSA) 2009 Annual Conference, January 8-10, 2009. New Orleans, Louisiana.
- "Tax Expenditures for Conservation Easements: Are the Donations Worth the Expense?" presented at the 2008 Southeastern Conference on Public Administration (SECoPA), September 24-27, 2008, Orlando, Florida.
- "Gubernatorial Economic Development Strategies: Economic and Political Constraints on Policy Choices," presented at the Southern Political Science Association 2008 Annual Conference, January 10-12, 2008. New Orleans, Louisiana.

“Economic and Political Constraints on Gubernatorial Economic Development Proposals,” presented at the 2007 Southeastern Conference on Public Administration, September 26-29, 2007, Nashville, Tennessee.

“Not Just Prisoners: The Politics of State Economic Development Policy,” presented at the 2006 Southeastern Conference on Public Administration, September 28-30, 2006, Athens, Georgia.

“Residential Growth: Looking at the Fiscal and Social Costs of Sprawl Development,” presented with William E. Molnar at the 2006 Annual Conference of the National Association of Community Development Extension Professionals, February 13-16, 2006, San Antonio, Texas.

“Coping with Growth: The Impacts of Population Growth in a Bedroom Community,” presented at the 2005 Southeastern Conference on Public Administration, October 5-8, 2005, Little Rock, Arkansas.

“The Effects of Employment Change on Welfare Payments: South Carolina Counties, 1978-2000,” presented at the 2005 Clemson University Public Policy Symposium, April 5, 2005, Clemson, South Carolina.

“Tax Incentives and Conservation Easement Donations: Do State Income Tax Credits Increase Donation Rates?” presented at the 2004 Fall Conference of the Association for Public Policy Analysis and Management, October 28-30, 2004, Atlanta, Georgia.

#### Presentations of Applied Research:

“Dorchester County Fiscal Impact Analysis,” presented with William E. Molnar to the Dorchester County Council, Summerville Town Council, and the Boards of Dorchester County School Districts Two and Four, February 8, 2008, Summerville, South Carolina.

“City of Conway Fiscal Impact Analysis,” presented with William E. Molnar to the Conway City Council, June 25, 2007, Conway, South Carolina.

“City of Aiken Fiscal Impact Analysis,” presented with William E. Molnar and Robert T. Carey to the Aiken City Council, September 18, 2006, Aiken, South Carolina.

“Beaufort County Fiscal Impact Analysis,” with William E. Molnar, presented to the Beaufort County Land Management Committee of the Beaufort County Council, April 26, 2006, Beaufort, South Carolina.

“Fiscal Impact Assessment, Jasper County, City of Hardeeville, and Town of Ridgeland, South Carolina,” presented with William E. Molnar at the Jasper County Joint Planning Meeting, January 17, 2006, Ridgeland, South Carolina.

“Residential Growth: The Cost of Public Services,” presented with J. Chappell Hurst and William E. Molnar at the 2005 Annual Meeting of the South Carolina Association of Counties, August 4-6, 2005, Hilton Head Island, South Carolina.

“Residential Fiscal Impact Assessment, Lancaster County, South Carolina,”  
presented with William E. Molnar at the Lancaster County Growth Summit,  
February 3, 2005, Lancaster, South Carolina.

## **Grants and Major Gifts**

Indiana Campus Compact Grant

Project Period: 8/20/2018 to 11/16/2018

Amount Funded: \$1,500

Purpose of Grant: Cardinal-Community Election Project which funded a stipend for a student fellow to assist with coalition building on campus and incidental expenses for election-related community forums and other activities.

Old National Bank Foundation

Gift Date: 6/8/2018

Amount Funded: \$32,000

Purpose of Gift: Support for 2018 Hoosier Survey

Old National Bank Foundation

Gift Date: 8/16/2017

Amount Funded: \$32,000

Purpose of Gift: Support for 2017 Hoosier Survey

Ball Brothers Foundation General Grant

Project Period: 1/1/2014 to 12/31/2014

Amount Funded: \$25,000

Purpose of Grant: Funding to provide operating support for the Indiana Certified Public Manager Program.

Ball Brothers Foundation General Grant

Project Period: 1/1/2013 to 12/31/2013

Amount Funded: \$40,000

Purpose of Grant: Funding to provide operating support for the Indiana Certified Public Manager Program.

Ball Brothers Foundation General Grant

Project Period: 1/1/2012 to 12/31/2012

Amount Funded: \$50,000

Purpose of Grant: Funding to provide operating support for the Indiana Certified Public Manager Program.

George and Frances Ball Foundation Grant

Project Period: 1/1/2012 to 12/31/2012

Amount Funded: \$15,000

Purpose of Grant: Funding to provide enrollment incentives and produce a marketing video for the Indiana Certified Public Manager Program.

Muncie-Delaware County Government Reorganization Committee Grant

Project Period: 5/17/2010 to 6/18/2010  
Co-Principal Investigator: Sally Jo Vasicko  
Amount Funded: \$1,242  
Purpose of Grant: Provide funding to continue research and technical support for Muncie-Delaware County Government Reorganization Committee.

Community Foundation of Muncie and Delaware County Grant  
Project Period: 8/25/2009 to 6/30/2010  
Co-Principal Investigator: Sally Jo Vasicko  
Amount Funded: \$5,000  
Purpose of Grant: Provide funding for Muncie-Delaware County Government Reorganization Committee research and technical support.

### **Selected Service Activities**

#### Professional Service:

**Reviewer**, *American Review of Public Administration, International Criminal Justice Review, Journal of Political Science Education, Journal of Public and Nonprofit Affairs, PS: Political Science and Politics, Public Administration Review, Social Science Journal*

**Co-Editor of Special Edition**, *Journal of Public and Nonprofit Affairs*, with Dagny Faulk

#### National Certified Public Manager Consortium

**Member**, Board of Directors, 2009-present.

**Immediate Past Chair**, Board of Directors, 2017-2018.

**Chair**, Board of Directors, 2016-2017.

**Chair-Elect**, Board of Directors, 2015-2016.

**Secretary**, Board of Directors, 2014-2015.

**At-Large Member**, Executive Council, 2012-2014.

**Member**, Trademark Policy Subcommittee, 2012-2013.

**Chair**, Strategic and Sustaining Partnerships Committee, 2017-present.

**Chair**, Administrator Search Committee, 2016.

**Member**, Administrator Search Committee, 2012.

**Chair**, International CPM Programs Task Force, 2014-present.

**Chair**, Performance Measures Committee, 2011-2014.

**Member**, Performance Measures Committee, 2009-2010.

**Chair**, Reaccreditation Review Committee for Metropolitan Washington Council of Governments CPM Program, 2014.

**Chair**, Reaccreditation Review Committee for Kansas CPM Program, 2013.

**Member**, Reaccreditation Review Committee for California CPM Program, 2012.

#### University Service (Ball State University):

**Member**, Strategic Planning Working Group on Demographic/Labor Market Projections, 2018.



**Member**, College of Sciences and Humanities Graduate Programs Task Force, 2018-2019.

**Cognate Member**, Doctoral Dissertation Committee, Lindsey Flegge, Ph.D., Educational Psychology (School), 2016-present.

**Cognate Member**, Doctoral Dissertation Committee, Eric Allmon, Ed.D., Adult, Higher, and Community Education, 2017-present.

**Member-at-Large**, Doctoral Dissertation Committee, Nicholas Capozzoli, Ed.D., Adult, Higher, and Community Education, 2017-present.

Department Service (Ball State University):

**Member**, Political Science Department Academic Programs Committee, AY2016-17 to AY2018-19, Chair AY2018-19.

**Member**, Political Science Department Recruitment Committee, AY2008-09 to AY2015-16, Chair AY2011-12, AY2013-14, AY2015-16.

**Member**, Political Science Department Student Programs Committee, AY2008-09.

**Member**, Master's Thesis Committee

Caleb Beasley, AY2011-11

James Strong, AY2009-10

**Chair**, Master's Examination Committee

Ginger Simonson-Kendall, Spring 2018

Carly Acree-King, Spring 2017

Brodie Cook, Spring 2017

Jessica Fields, Spring 2017

Nathan Law, Spring 2017

Jes Wade, Spring 2017

Todd Blevins, Spring 2016

Chad Wells, Spring 2016

Kyle Kratz, Fall 2015

Elizabeth Fowler, Summer 2015

Tyler Johnson, Summer 2015

Laura Valandro, Summer 2015

Jonathan Weidert, Summer 2015

Huso Selimovich, Summer 2013

Jason Chafin, Fall 2012

Beth Pychinka, Fall 2012

Martina Miller, Spring 2012

Molly (Nagel) Hunt, Spring 2011

Pavel Komogorov, Spring 2011

Ryan Fillmann, Spring 2011

Caleb Beasley, Spring 2011

Adam Main, Fall 2010

Ashley Surpas, Summer 2010

Brittany Simmons, Fall 2009

Luis Nava Molero, Summer 2009

Kris Kritzer, Spring 2009

Max Walling, Spring 2009

**Member**, Master's Examination Committee

Derick Brady, Spring 2018

Cywettnie Brown, Spring 2018

Austin Poynter, Spring 2018

Kelsey Case, Fall 2017  
Aaron Tellez, Fall 2017  
Joshua Arter, Spring 2017  
Dallas Colley, Fall 2016  
Lindsey Petitt, Fall 2016  
Wil Masters, Spring 2016  
Alison McCool, Spring 2016  
Chelsie Jaramillo, Fall 2015  
Belkisa Hrustanovich, Fall 2014  
Herb Engman, Spring 2014  
Joseph Nelson, Spring 2014  
Lauren Williams, Spring 2014  
Kathryn Windlan, Spring 2014  
Adam Knupp, Fall 2013  
Emily Gedig, Fall 2011  
Dave Clark, Fall 2011  
Sonya Hall, Summer 2011  
Kyle Osborn, Fall 2010  
Nicole Koehler, Summer 2010  
Matthew Kindig, Spring 2010  
Matthew Johnson, Spring 2010  
Andria Najar, Spring 2010  
Micah Rainwater, Spring 2010  
James Strong, Spring 2009

#### Community Presentations:

- “Old National Bank / Ball State University 2018 Hoosier Survey,” presented to the Muncie Kiwanis Club, December 5, 2018, Muncie, Indiana.
- “The Results: BSU Hoosier and Mayor Surveys,” presented with Sean Hildebrand at the Ball State University / Accelerate Indiana Municipalities Mayors Institute, November 30, 2018, Indianapolis, Indiana.
- “Old National Bank / Ball State University 2018 Hoosier Survey,” full public release of survey results presented to alumni, media, and opinion leaders at IceMiller, November 13, 2018, Indianapolis, Indiana.
- “Policy Advocacy in an Era of Polarization,” presented at the 75<sup>th</sup> Annual Meeting of the Association of American Physicians and Surgeons, October 5, 2018, Indianapolis, Indiana.
- “Citizen Access to Our State Government,” presented as part of the Muncie Action Plan / Shafer Leadership Academy Neighborhood Training Series, October 1, 2018, Muncie, Indiana.
- “Ethics, Laws, Practices, and Responsibilities,” presented with Karen Arland of IceMiller, LLP and Lori Torres, Indiana Inspector General at the ILMCT 2018 Annual Conference, June 11, 2018, South Bend, Indiana.
- “Community Surveys and Identifying Other Useful Data Sources,” presented at the 2018 Annual ILMCT Institute and Academy, March 11-15, 2018, Muncie, Indiana.
- “Understanding Local Government Finance and Structure,” presented at the 2018 IDEA Conference, March 3, 2018, Muncie, Indiana.

“Ethical Decision Making for Assessors,” presented with Karen Arland of IceMiller, LLP at the 2018 Indiana Assessors Conference, January 25, 2018, Indianapolis, Indiana.

“Old National Bank / Ball State University 2017 Hoosier Survey,” presented at the 2018 Legislative Conference of the Association of Indiana Counties, January 30, 2018, Indianapolis, Indiana.

“Ethical Leadership for Clerks and Clerk-Treasurers,” presented with Karen Arland of IceMiller, LLP at the 2017 Indiana League of Municipal Clerks and Treasurers, March 9, 2017, Muncie, Indiana.

“Bowen Center for Public Affairs: An Overview,” presented to the Association of Lifelong Learners, November 7, 2017 in Muncie, Indiana.

“Old National Bank / Ball State University 2017 Hoosier Survey,” full public release of survey results presented to alumni, media, and opinion leaders at IceMiller, November 9, 2017, Indianapolis, Indiana.

“2017 Survey of Mayors,” presented with Sean Hildebrand at the Ball State University / Accelerate Indiana Municipalities Mayors Institute, December 1, 2017, Indianapolis, Indiana.

“Managing Your Workforce for High Performance: Defining the Right Outcomes,” presented with Sally Jo Vasicko at the Indiana Municipal Management Association 2013 Annual Conference, October 9, 2013, Indianapolis, Indiana.

“Developing and Maintaining Solid Council/Manager Relationships,” presented with Sally Jo Vasicko at the Indiana Municipal Management Association 2012 Annual Conference, June 13, 2012, DePauw University, Greencastle, Indiana.

Panelist, WCRD Election Night Discussion Panel, November 7, 2012, Muncie, Indiana.

Panelist, Congressional District 6 Debate hosted by Office of Student Life, Ball State Republicans, and University Democrats, October 2, 2012, Muncie, Indiana.

Panelist, Indiana House of Representatives District 34 Debate hosted by Office of Student Life, Ball State Republicans, and University Democrats, September 25, 2012, Muncie, Indiana.

“Managing Your Workforce for High Performance: Defining the Right Outcomes,” presented with Sally Jo Vasicko at the 2012 Great Lakes Park Training Institute, February 28 – March 1, 2012, Pokagon State Park, Indiana.

“Helping Hoosier Communities in a Time of Diminished Resources,” presented at the 2011 Annual Conference of the Southern Consortium of University Public Service Organizations, April 5-7, 2011, Charlotte, NC.

#### Panels and Workshops Organized and/or Moderated:

“Candidates of the Future 2.0,” assisted in organizing a full-day workshop intended to help first-time candidates prepare to campaign for local office. Project was a joint effort of the Bowen Center, Shafer Leadership Academy, Muncie

- Action Plan, and Ball State's Building Better Neighborhoods. November 10, 2018, Muncie, Indiana.
- "Local and State Candidate Forums," cosponsored with the League of Women Voters and Star Press, served as moderator for the forums on October 3 and 17. October 3, 10, and 17, 2018, Muncie, Indiana.
- "Donuts and Deficits," organized an interactive community forum about the federal budget presented in collaboration with the Concord Coalition, August 30, 2018, Cornerstone Center for the Arts, Muncie, Indiana.
- Co-moderator of Local Government and Politics Panel for Academy for Community Leadership hosted by Ball State University Building Better Communities and Muncie-Delaware County Chamber of Commerce, September 28, 2017, Muncie, Indiana.
- "Counting the Votes and Making Your Vote Count," assisted in organizing and moderated an on-campus panel discussion about election technology, policy, and law, October 2, 2018, Muncie, Indiana.
- "Candidates of the Future," assisted in organizing a full-day workshop intended to help first-time candidates prepare to campaign for local office. Project was a joint effort of the Bowen Center, Shafer Leadership Academy, Muncie Action Plan, and Ball State's Building Better Neighborhoods. November 11, 2017, Muncie, Indiana.
- Moderator of Local Government and Politics Panel for Academy for Community Leadership hosted by Ball State University Building Better Communities and Muncie-Delaware County Chamber of Commerce, September 29, 2016, Muncie, Indiana.
- Moderator of Local Government and Politics Panel for Academy for Community Leadership hosted by Ball State University Building Better Communities and Muncie-Delaware County Chamber of Commerce, October 1, 2015, Muncie, Indiana.
- Moderator of Local Government and Politics Panel for Academy for Leadership hosted by Ball State University Building Better Communities and Muncie-Delaware County Chamber of Commerce, October 2, 2014, Muncie, Indiana.
- Moderator of Local Government and Politics Panel for Academy of Leadership hosted by Ball State University Building Better Communities and Muncie-Delaware County Chamber of Commerce, September 26, 2013, Muncie, Indiana.
- "Strategic Planning in Support of Primacy of Place: What Sort of Community Do You Want to Have?" organized and moderated for Ball State University Primacy of Place Conference, September 20, 2013, Indianapolis, Indiana.
- Moderator of Local Government and Politics Panel for Academy of Leadership hosted by Ball State University Building Better Communities and Muncie-Delaware County Chamber of Commerce, September 27, 2012, Muncie, Indiana.

Moderator of Health Care Reform Public Forum hosted by Student Life, November 10, 2009, Muncie, Indiana.

Moderator of *Red v. Blue* Debate hosted by Student Life, October 27, 2008, Muncie, Indiana.

Chair, Clemson University Public Policy Research Symposium, April 5, 2005, Clemson, South Carolina.

Community Consultation Projects:

Strategic Planning Consultation, Indiana Municipal Management Association, 2014.

Strategic Planning Consultation, Town of North Manchester, Indiana, 2014.

Town Council Self-Evaluation, Town of North Manchester, Indiana, 2013.

Strategic Planning Consultation, Town of Cedar Lake, Indiana, 2013.

Research Support, Muncie-Delaware County Reorganization Committee, 2008-2010.